





I'm the Head of Product at SkyVerge.

Our team has built over 70 eCommerce products for **WooCommerce**, **Shopify**, & **Easy Digital Downloads** over the past 5 years.

SkyVerge.com

Jilt.com







How can I build something customers need?

How do I figure out customer needs without any customers?





How can I determine what's in-scope or out-of-scope for my product?

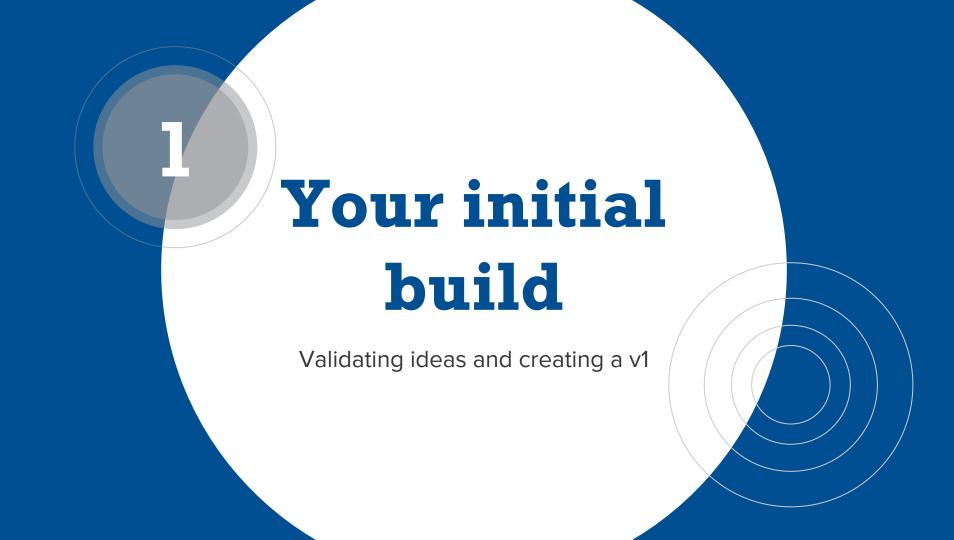
What mistakes can I learn from or avoid?





How do I gather actionable customer feedback?

How can I set my product up for long-term success?



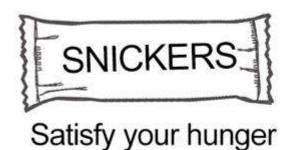


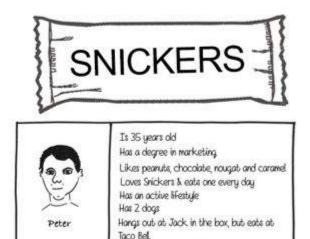
The job for your product

What pain points will this product solve?



Why did Peter Buy The Snickers?





Stubbed his toe yesterday



Jobs to be done

Framework for understanding the needs of your customers. Rather than understanding **who** uses it – via personas or user stories – it focuses on **why** they use it, or what job the product was hired to do.







Products don't match people; they match problems.

Des Traynor, co-founder, Intercom



Customer research

Understand your audience



Interview your existing customers

Even if they use an unrelated product, dig deep into existing pain points. See if your product job aligns with current customers.

A framework for JTBD interviews

Creating B2B personas





What if I don't have customers?

What if you're starting out?

- Read industry news and guides
- Read the comments!
- Drive traffic to landing pages + ask for surveys / interviews

Getting people to talk to you isn't easy, but it's worth it.

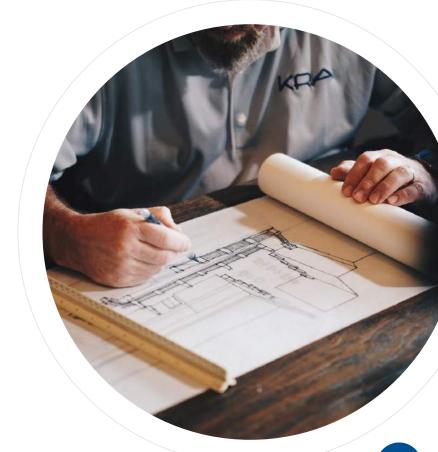






Be ruthless about scope

Feature complete doesn't mean feature rich. You can deliver value to your customers with a project that is smaller in scope than you think.





Pick **one essential job** for your product.

This is your *North Star*.

Use it to define "feature complete" for v1.

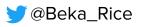


Why cut scope?

Deliver value to customers as quickly as possible. Like compound interest, this will increase total value from your product over time vs waiting to deliver more value later.

The Time Value of Shipping







As with the time value of money, the time value of shipping is a simple idea: delivering customer value now is worth more than delivering value later.

Brandon Chu, Director of Product, Shopify

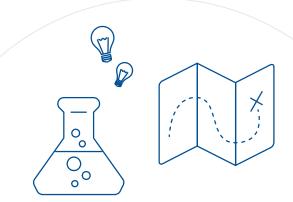


Be opinionated about design

Not simply *visual design*, but your **product design** and user experience. What does "decisions, not options" really mean?



Maintaining products Optimizing for longevity



Product updates

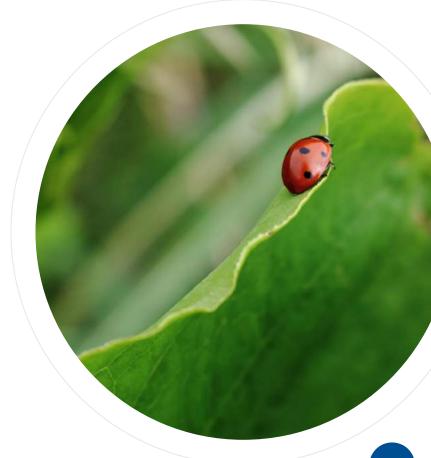
Prioritizing fixes and features

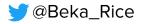


Triage bugs

With a new product, it's easy to fix every bug (and you should spend time here!). Over time, you need to develop a triage framework for what to fix, and what to backlog.

Software has bugs. This is normal.





Add features by customer ROI

Develop a formula for customer ROI – have multipliers for features that reduce churn or increase customer value – and assess new projects using this formula.







Customer development

Build great feedback loops



Talk to customers

Interviews

Survey existing customers and schedule as many interviews as you can. Uncover motivations (jobs) and friction.

How to Structure Customer
Development Interviews

Support

Support isn't separate from the software experience, it's part of it. Use support to inform UX improvements.

Developing a Customer Service Tone Guide







Requests vs. needs

What customers *say* they want and what they *need* may be different.

- Ask: "I want to subscribe to a service that gives me updated tax rate CSVs as tax rates change."
- Need: An easy way to incorporate changes to tax rates in a store.
- Best solution: Tax service integration

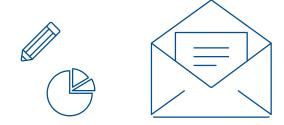


A cautionary tale

Listen to your **happy** customers as much as unhappy customers or sales leads.

People who already pay you can help you see existing value, and ensure you don't lose it.





Tracking feedback

Connecting customers to product



Log everything

Track customer feedback, even if you're the only person doing support or building your product.







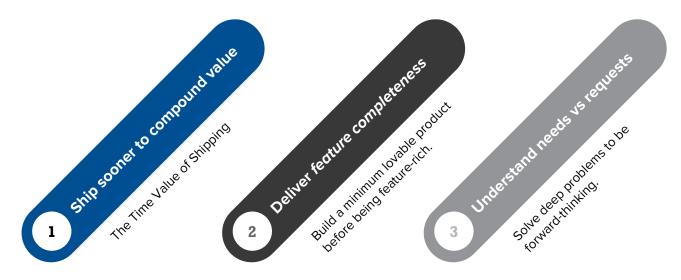


Build opinionated products





Deliver value







Let's dig into questions!

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Credits

Thanks to all the people who made and released these awesome resources for free:

- Presentation template by <u>SlidesCarnival</u>
- Photographs by <u>Unsplash</u>